

FOR YOUR BENEFIT

HR Strategy and Employee Benefits

Health Care Reform's New 90 Day Eligibility Period

The federal agencies responsible for guidance on PPACA published proposed regulations in the March 21, 2013 Federal Register on a requirement under PPACA that prohibits group health plans and health insurance companies from utilizing any waiting period that exceeds 90 days. This largely mirrors and expands the August 30, 2012 IRS and DOL temporary guidance issued in IRS Notice 2012-59.

Both notices are a substantial change to a fairly common eligibility practice for many employers of a new employee entering the group health plan on the first of the month coincident with or next following 90 days of employment.

Some of the highlights and details of this guidance include:

- All calendar days are included in the 90-day period, including weekends and holidays.
- Both grandfathered and nongrandfathered group health plans are required to follow the new guidance.
 The rules take effect for plan years beginning on or after January 1, 2014.

- A waiting period does not include the time before an employee or dependent enrolls as a late enrollee or special enrollee. Existing HIPAA regulations govern the effective dates of coverage for special enrollment.
- For employers with variable-hour employees where benefit eligibility is based on a specified number of hours worked per week or per month, an employer may use the Measurement Period, Administrative Period, and Stability Period to determine whether the employee meets the plan's eligibility condition.

Upon reaching the eligibility requirement, the employee would then be subject to the waiting period for coverage.

• Cumulative hours of service eligibility requires that if a group health plan or health insurance issuer conditions eligibility on any employee (part-time or full-time) having completed a number of cumulative hours of service, the eligibility condition is not considered to be designed to avoid compliance with the 90-day waiting period limitation if the cumulative hours-of-service requirement does not exceed 1,200 hours.

The waiting period must start once the new employee satisfies the plan's cumulative hours-of-service requirement and may not exceed 90 days (one time only eligibility requirement).

As a result of these changes, many employers will be required to make changes to their

eligibility periods. This will require updating employee communication materials, handbooks, and benefit plan documents and Summary Plan Descriptions (SPDs).

While there is a concerted effort on a number of fronts to modify this ruling to recognize the common past practice of many employers, employers should prepare for implementation of this waiting period change.

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Our consulting and administration teams approach every opportunity with that vision in mind by learning as much as possible about the organization and industry. Our specific areas of expertise include, but are not limited to, the following:

Healthcare Reform (PPACA). Gary Kushner's leadership in the area of HR strategy and employee benefits has made Kushner & Company the nation's leader in Healthcare Reform compliance and strategic planning. Kushner & Company's strategic approach to Healthcare Reform provides clients with the strategic, quantitative and qualitative analyses necessary to determine each client's appropriate course of action on the law's key components.

Organizational Development. Our experts in Organization Development work with each client to define their uniqueness, set business and strategic plans, define core and non-core competencies, provide executive and leadership coaching, determine and develop functional area strategy and desired outcomes, and align the strategy of the organization with the systems and daily operations.

HR Strategy Development. Alignment of HR Strategy to the overall Organizational Strategy is integral in defining, communicating, and implementing that strategy throughout the organization. Kushner & Company's national reputation in HR Strategy allows us to provide assistance to clients in areas that include Talent Acquisition, Performance Management, Total Rewards, Training and Development, and Employee Engagement.



Functional HR. In alignment with the organization's HR strategies, Kushner & Company's HR experts can help with the development of core HR functions, such as HR Compliance Audits, Policy and Procedure development, Handbook development, and Performance Management. Maintaining compliance with the wide number of federal and state requirements is of paramount importance to the longevity and effectiveness of HR polices and employee benefit plans. In addition to assisting in the necessary plan documentation, testing, and regulatory filings, Kushner & Company also has the ability to assist with process development such as objective 401(k) fiduciary training, Investment Policy Statement and employee benefit plan design.

Payroll/HRIS/Online Enrollment/Time and Attendance. Kushner & Company's comprehensive and integrated Payroll/HRIS/Online Enrollment/Time and Attendance system provides a unique single database option for combining many of the transactional HR functions into a single point of entry for HR and employees, and coordinated with Kushner & Company's FSA, HRA, COBRA, and Retirement Plan Administration. By relieving HR of these important but time consuming and high compliance risk functions, our consultants can then assist HR professionals to provide the highest value possible to their organization.

Flexible Spending Account (FSA) and HRA Processing. Kushner & Company can provide claims processing for Health FSA, Dependent Care, Transportation/Parking, and HRA plans. Our dedicated, client-specific processing teams provide daily claims processing, no cost direct deposit of reimbursements, online claim entry with receipt attachment, participant debit cards, and highly trained customer service. We offer seamless processing of new hire, employment and personal changes, and termination when integrated with Kushner & Company's other services.

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Retirement Plan Administration. Working with the financial advisor of your choosing, Kushner & Company offers plan design and administration to ensure your retirement plan is a vital part of your total benefits program. We offer TPA services that will assist you whether your plan is a basic safe harbor plan or a new comparability profit sharing plan or a cash balance/401(k) combination plan. Kushner & Company prepares year-end discretionary illustrations and allocations, performs non-discrimination testing and prepares signature-ready IRS government forms. Kushner & Company's integrated payroll service also reduces the burden of payroll uploads, eligibility determination and regulatory participant notice distribution.

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